





TRAECE - Training, Networking and Mobility in Early Childhood Education and Care with focus on children between 0 -6

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Project TRAECE Competence Matrix – Proposal All (EN)

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Version 1.1: Including topics, Steps of Competence Development and Learning Outcomes

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- Berufskolleg Viersen, Vocational College, Germany
- EU-Geschäftsstelle, Cologne Government Regional Office, Germany
- MLA Viimsi Lasteaiad Municipal Kindergartens, Kindergarten, Estonia
- Fondazione Centro Produttività Veneto, Chamber, Italy
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AII	TRAECE - Early Childhood Education and C	Care professionals with focus on children bet	ween 0 -6 Erasmus+ Programme of the European Union
COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT		
1. Development of a	1.1.1 He/She is able to define and	1.2.1 He/She is able to orientate his/her	1.3.1 He/She is able to reflect, use and
professional attitude	explain what time-, self-management	time- and self-management with	further develop effective strategies for
	and self-reflection means.	everyday working life and to develop a	time- and self-management and health
Topics:		critical reflective attitude.	prevention (based on holistic
- Self-management and	1.1.2 He/She is able to develop an		approaches to health, e.g.
health promotion and	understanding of his/her professional	1.2.2 He/She is able to analytically	salutogenesis) for training and the
disease prevention at work	role.	develop an understanding for his/her	profession.
 Learning and working 		professional role.	
techniques of			1.3.2 He/She is able to develop a
self-organized learning			pedagogical ethic and on this basis to
- Biographical	1.1.1.1 He/She is able to classify		develop a balanced professional role
self-reflection, career	individual resources and potential	1.2.1.1 He/She is able to analyse	identity.
choice motives and	stressors that may affect his/her own	individual resources and potential	
expectations and demands	health and set boundaries according to	stressors that can influence his/her own	
on the professional role	his/her wellbeing.	health and self-management, set	1.3.1.1 He/She is able to set goals,
 To accept diversity, 		boundaries according to his/her	develop his/her own expectations and
individuality and difference	1.1.1.2 He/She is able to monitor his/her	wellbeing and draw conclusions for	requirements within the framework of
of all people as enrichment	own physical, intellectual and emotional	his/her actions.	his/her self-management, plan and
and normality	health and wellbeing, aims to keep them		implement self-management processes
- Basic idea of a competent	in balance, and therefore optimizing own	1.2.1.2 He/She is able to develop a	on this basis.
child (other areas also	time and energy consumption.	critical and reflective attitude to his/her	
express this)		own actions in his/her daily work and to	1.3.1.2 He/She is able to analyse
- Principles of scientific	1.1.1.3 He/She is able to optimize	derive his/her own verifiable	everyday working life on the basis of
work	his/her own time management and	development goals with support.	holistic health care and draw appropriate
	energy consumption.		conclusions.

- Further education, lifelong learning 1.1.1.4 He/She is able to label his/her strengths and weaknesses and takes them into account in his/her operations. 1.1.1.5 He/She is able to use digital tools and platforms in his/her scope of responsibility. 1.1.2.1 He/She is able to explain his/her career choice motivation, also in connection with his/her own development. 1.1.2.2 He/She is able to carry out the necessary change of perspective from learner to professional in socio-educational institutions.	 1.2.2.1 He/She is able to analyse his/her professional motivation according to the background of his/her own biography. 1.2.2.2 He/She is able to fulfill his/her rights and duties as an employee in socio-educational institutions in a responsible manner and to represent his/her professional interests. 1.2.2.3 He/She is able to analyse work opportunities and manage his/her professional career. 	 1.3.2.1 He/She is able to generalize a critical and reflective attitude towards his/her own actions in his/her everyday work and to derive and implement his/her own verifiable development goals. 1.3.2.2 He/She is able to reflect on professional motivation on the basis of his/her own personal development and socialization and draw appropriate conclusions for the development of his/her professional identity.
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All	TRAECE - Early Childhood Education and Care professionals with focus on children between 0 -6		
COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT		
2. Caring for children in a	2.1.1 He/She is able to organize	2.1.2 He/She is able to	
respectful way (body	care and nutritional situations as	participate in the selection	
care, nutrition, hygiene)	a basis for building relationships	and provision of food	
	and to use them holistically for the	appropriate to the needs,	
Topics:	development of the child.	age and child oriented.	
- Relational care for infants			
and toddlers			
 Nursing and care of sick 			
children	2.1.1.1 He/She is able to choose	2.1.2.1 He/She is able to	
- Dental health and body	hygiene and infection prevention	orient his/her food	
care	measures in his/her personal and	selection and preparation	
- Prevention of infection	professional everyday life.	for children towards	
and hygiene measures		criteria for a healthy	
- Implementation of first aid	2.1.1.2 He/She is able to carry out	nutrition and to ensure an	
measures	first aid regulations and	adequate supply of	
- Avoidance of dangerous	measures, to document these and	liquids.	
situations	refer the child to respective		
- Supporting a healthy	specialists, if necessary	2.1.2.2 He/She is able to	
lifestyle		carry out simple	
- Selection and preparation	2.1.1.3 He/She is able to exercise	pedagogical activities to	
of food	necessary nursing and caring	guide children towards an	
		<u>environmentally</u>	

Nutrition in case of illness and special situations - Preparation of nutritional situations with the child	measures for common disease profiles in childhood. 2.1.1.4 He/She is able to select	conscious and resource-saving use of food.		
- ICT Tools	and implement appropriate measures to support healthy lifestyles in children (e.g. movement, relaxation, posture, sleep).	2.1.2.2 He/She is able to recognize and take into account health and disease-related aspects in the care of children.		
	2.1.1.5 He/She is able to use ICT tools to communicate to parents about the nursing needs of their child.			

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COMPETENCE AREAS	STEPS OF COMPETENCE	STEPS OF COMPETENCE DEVELOPMENT				
3. Communicating and interacting with all the people involved in the occupational process	3.1.1 He/She is able to set up contact with children, families and colleagues initiating a	3.2.1 He/She is able to initiate and shape a pedagogical relationship that is tailored to needs	3.2.2 He/She is able to recognize the individual needs of children, to create conditions that	3.3.1 He/She is able to interact with families in a timely, confidential and professional	3.3.2 He/She is able to organize a coordinated communication	
Topics: - Informing and engaging the parties: children, parents, other professions involved, colleagues - teamwork; social skills;	pedagogical relationship and shaping it in an appreciative and empathetic way. 3.1.2 He/She is able to	and professionally sound. 3.2.1.1 He/She is able to initiate a pedagogical relationship according to	promote learning and development and to exchange on this subject with the team and families.	manner to establish relationships that encourage mutual exchange of information about children.	between educational institutions concerning the development and learning of children.	
pedagogy: general pedagogy; intercultural education; child education; teaching: general teaching; pedagogy; psychology: elements of developmental and educational psychology - Building a pedagogical	set up conversations in a targeted, objective and understandable manner and to use gestures, facial expressions and body	relationship according to needs and basic pedagogical attitudes (appreciation, empathy and congruence) and to show a high level of involvement.	3.2.2.1 He/She is able to enter into cooperation with all actors in defined sub-areas (e.g. conversations in passing with parents)	3.3.1.1 He/She is able to use a variety of terms to describe children's individual learning experiences by using	3.3.2.1 He/She is able to involve learners, parents, colleagues, support specialist in feedback and evaluation.	

relationship:

- Appropriate use of language;
- Communication and quidance with parents and others caregivers involved
- Positive interactions and guidance to help children build competence in solving problems.
- Conflicts and conflict resolution in everyday
- Models and methods of participatory pedagogical work
- Respects children's expression of all emotions
- Respects the family's role in a child's sense of well-being
- Communicates openly and respectfully with families while ensuring confidentiality
- Respects families' strengths, efforts, and potential
- Values the opportunity to communicate with and learn from families to gain a deeper understanding and appreciation of each child
- Ability to create a welcoming and inclusive class / section atmosphere. - Setting a communicational

- pedagogical life
- involved about the
- to identify cultural and social factors and cultural factors influencina children's experiences and behaviour and to take them into account sensitively in their interaction with the
- 3.1.1.4 He/She is able to identify different communication styles and to respect different

language in a targeted manner

3.1.1.1 He/She is able to communicate with children, families and colleagues in a style based on mutual recognition and appreciation.

3.1.1.2 He/She is able to inform the people child's development and support needs (also by using ICT-Tools).

3.1.1.3 He/She is able child.

3.2.1.2 He/She is able and to adhere to to set ground rules to agreements. stimulate a positive communication

behavior, to endure

conflicts and difficult

emotional situations of

children and to select

strategies in a manner

appropriate to age and

development, by using

facial expressions and

3.2.1.3 He/She is able

families, participatory

and resource-oriented

solution strategies for

pedagogical problems.

3.2.1.4 He/She is able

participatory manner

and keep agreements.

3.2.1.2 He/She is able

target-oriented, factual

to act as a team

member in a

to conduct

conversations in a

and understandable

adequate destures.

strategies in these

appropriate

communicative

body language

to develop, in

cooperation with

situations.

3.2.2.2 He/She is able to support the emotional regulation of the child and to exchange information with the child, the parents and the team.

3.2.2.3 He/She is able to explain the meaning of a secure attachment and to respond to the child's attachment needs taking into account the findings of the attachment theory.

the professional language.

3.3.1.2 He/She is able to respond appropriately to the children's process of learning and facilitates communication about that, in accordance with each child's development and culture.

3.3.1.3 He/She is able to endure conflicts and difficult emotional situations of children, to select appropriate communicative strategies in these situations and to apply conflict resolution models in a targeted, autonomy-promoting wav.

3.3.2.2 He/She is able to collaborate with families to create a program environment that supports the learning experiences of children and adults.

3.3.2.3 He/She is able to provide resources to colleagues and families about learning development in early childhood. including variability in individual preferences and cultural expectations

3.3.2.4 He/She is able to design cooperation with all actors on the basis of legal and institutional framework conditions that are tailored to needs. methodologically guided and participatory.

3.3.2.5 He/She is able to provide leadership to a variety

fluid with different sector of school community in order to achieve a coordinated management of educational processes	positive communication channels. 3.1.2.1 He/She is able to support children in difficult social and emotional situations, emphatically and through active listening and linguistic support. 3.1.2.2 She he is able to set well-founded boundaries (e.g. with confronting "I - messages"), to give reasons for it and to encourage and support children in resolving conflicts.	manner to support reciprocal thinking processes (sustained shared thinking) and to give solution-oriented advice.			of early education settings.
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All	TRAECE - Early Childhood Education and Care professionals with focus on children between 0 -6			
COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT			
4. Observing and	4.1.1 He/She is able to observe and	4.2.1 He/She is able to observe	4.3.1 He/She is able to use the	
documenting Children	document interests and needs of	individuals and groups and draw up	educational documentation for the	
and Groups of Children	individuals and groups related to	resource-oriented observation protocols,	individual child/target group on the basis	
	education, development and need for	interpret them and act accordingly.	of the national educational plan and to	
Topics:	assistance.		use it for the planning and	
- Observation and		4.2.2 He/She is able to analyse and	implementation of further educational	
documentation procedures	4.1.2 He/She is able to describe	conclude pedagogical group processes	processes.	
for the recording of	manageable group processes and take	on the basis of observations and in		
development and	them into account in simple pedagogical	cooperation with the group.	4.3.2 He/She is able to evaluate	
educational processes	activities.		pedagogical group processes in	
- Observation and			cooperation with the group and then to	
documentation of group			develop a pedagogical group concept.	
processes		4.2.1.1 He/She is able to plan, apply and	and the property of the proper	
p. 000000		evaluate selected resource-oriented		

- Observation and documentation procedures of resource-oriented support and education processes
 Data protection
- Evaluation skills on the process of teaching and learning
- Ability of observation
- Ability to organize the documentation associated with the process and different and specific tasks
- Ability to manage the documentation according to the needs

- 4.1.1.1 He/She is able to gather information concerning the learning process of children.
- 4.1.1.2 He/She is able to use suitable and resource-oriented observation procedures and instruments.
- 4.1.1.3 He/She is able to use digital platforms or instruments to observe and afterwards exchange information in the team.
- 4.1.2.1 He/She is able to notice development phases of groups and relationships between children and integrate it in the planning of simple, manageable group processes.

- observation procedures to document the child's educational process/stage of development or learning conditions.
- 4.2.1.2 He/She is able to exchange observation results and documents within the team and with parents and to consider the sensitive handling of personal data.
- 4.2.1.3 He/She is able to assess the technically well-founded selected observation procedures and instruments for their effectiveness in the specific situation on the basis of criteria.
- 4.2.2.1 He/She is able to systematically observe, analyse and document group behavior, group processes, group relationships, needs and interests of the group and his/her own professional actions (e.g. with the methods of sociometry, ICT) and to draw conclusions from them on the basis of professional reasoning.
- 4.2.2.2 He/She is able to support a conducive framework for carrying out observations (e.g. small groups, low staff-to-children ratios, time for the documentation and analysis of observations etc.)

- 4.3.1.1 He/She is able to collect data about development and motivation of children and groups with qualitative and quantitative methods and is able to analyse development of the children and groups.
- 4.3.1.2 He/She is able to select suitable, resource-oriented observation and documentation procedures for the individual child and group, to observe, document and apply them (educational documentation), to evaluate the documentation results professionally according the national education plan and legal framework conditions and to use them for the planning of further educational processes.
- 4.3.1.3 He/She is able to assess the effectiveness of the selected observation procedures and instruments in pedagogical processes on the basis of criteria and, if necessary, to change them.
- 4.3.1.4 He/She is able to systematically observe, analyse and reflect group behavior, group processes, group relationships, needs and interests of the group and his/her own professional actions in groups, to exchange technical information within the team and to develop a pedagogical group concept.

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COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT	STEPS OF COMPETENCE DEVELOPMENT				
5. Supporting Developmental and Educational Activities of Children in ECEC Institutions	5.1.1 He/She is able to identify a developmentally supportive environment for children (and groups of children) to support self-educational processes. 5.1.2 He/She is able to initiate and	5.2.1 She/ he is able to analyse the learning environments of the learners, identify differences, recognize the need for individual support and design the learning environment to suit the target group.	5.3.1 He/She is able to modify didactic-methodical and pedagogical concepts in the planning of learning environments in the various educational areas for children in a technically well-founded manner.			
Topics: - Environment - ICT	organize educational activities and take into account participation and resource-orientation.	5.2.2. He/She is able to plan, implement and reflect on targeted individual and group-related impulses/activities for	5.3.2 He/She is able to cooperate on an institution-specific educational concept in a well-founded technical manner.			

- Ability to supervise development of every child and group
- Design of learning environments and perception of educational occasions for different addressees
- Planning, implementation and evaluation of resilience and resource-oriented educational work
- Identification of possible dysfunction
- Use of different techniques of expression in oral and written language
- Adjustment to scientific, pedagogic and social changes
- Promotion of habits and skills for autonomous and cooperative learning

- 5.1.1.1 He/She is able to define a mentally and emotionally safe, cooperative and mutually understanding learning environment.
- 5.1.1.2 He/She is able to define an environment, supporting welfare, development, creativity and child's curiosity, on the basis of the child's competences, interests and resources in the self-education process.
- 5.1.2.1 He/She is able to recognize learning and social skills of the learners and to support it, while taking participation into account.
- 5.1.2.2 He/She is able to choose the programmed activities and the appropriate resources and methodological strategies using group-based and individual forms of study in various educational areas (e.g. in language action, movement and play situations, nutrition situations, use of media (also ICT), in the artistic-musical field as well as for cultural events and encounters, nature and environmental experiences and experimental action).
- 5.1.2.3 He/She is able to recognize and name the competences and interests in order to create an experience of success for every learner.

education and development processes on the basis of participation and resource orientation.

- 5.2.1.1 He/She is able to design learning environments independently and with the participation of the child/group by taking into account the individual developmental needs of each child.
- 5.2.2.1 He/She is able to lead a group of children on his/her own responsibility by promoting interaction between the children and using different group arrangement in a targeted way for educational, upbringing and learning processes.
- 5.2.2.2 He/She is able to perceive the child's competences, interests and resources, to draw conclusions based on the child's expertise and to support the child's self-development processes on his/her own responsibility.
- 5.2.2.3 He/She is able to signal problems in the interaction between children, provide emotional support and guides the children to find solutions concerning their development.
- 5.2.2.4 He/She is able to implement rules with the participation of all parties, to design negotiation processes and

5.3.1.1 He/She is able to plan pedagogical actions to shape the learning environment on the basis of learners' needs and skills and learning objectives and to select appropriate learning materials and ICT tools in accordance based on national curricula and the mission statement of the institution.

- 5.3.2.1 He/She is able to combine goals, curricular contents and evaluation criteria of Early Childhood/ Pre-Primary Education.
- 5.3.2.2 He/She is able to reflect on planned and implemented educational activities and their impact on the children and the group in a resource-oriented and methodologically guided manner and to draw conclusions independently for his/her own professional development.
- 5.3.2.3 He/She is able, in the framework of his/her resource- and resiliency-oriented educational work, to perceive the interests and inclinations of his/her target group, to draw conclusions from these and to promote educational processes and the acquisition of competences in a conceptually guided manner.
- 5.3.2.4 He/She is able to implement the democratic participation rights of children

5.1.2.4 He/She is able to encourage a child (or a group of children) to take part in activities in different educational sectors.	promote democratic group processes in case of unacceptable behavior. 5.2.2.5 He/She is able to reflect planned and implemented educational activities in various educational areas in a resource-oriented way, using	on the relationship level, the structural and political-administrative level. 5.3.2.5 He/She is able to take into account cooperation with various educational partners in the social environment of the institution when
	a resource-oriented way, using appropriate reflection methods.	environment of the institution when participating in an educational concept of the institution.

All	TRAECE - Early Childhood Education and Care professionals with focus on children between 0 -6			
COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT			
6. Cooperating, Consulting and Agreeing with Parents in Educational partnership and Facilitating the Process of Transition Topics: - Models, methods and forms of educational	 6.1.1 He/She is able to form educational partnerships with parents and other caregivers of the child in defined areas. 6.1.2 He/She is in a position to know the significance of transition situations for the child and, with the support of the team, to shape transition processes in sub-areas. 	 6.2.1 He/She is able to shape educational partnerships with parents and other reference persons in a participatory manner on the basis of national and institutional framework conditions. 6.2.2 He/She is able to design transitions on the basis of transition concepts. 	6.3.1 He/She is able to implement a participatory concept for educational partnership, to evaluate it in a team and, if necessary, to further develop it. 6.3.2 He/She is able to systematically design, evaluate and. if necessary, further develop transition processes on the basis of scientific findings and conceptual ideas.	
partnerships - Transitions in life/transition theory (models and concepts) - Child welfare endangerment and protection mission - Promotion of family education and	 6.1.1.1 He/She is able to understand the need of educational partnerships with parents in defined areas with the support of the educational team. 6.1.1.2 He/She is able to use appropriate action strategies while communicating with families to design educational partnerships with parents related to the goals and procedures of the institutions. 	6.2.1.1 He/She is able to understand family education methods, taking the social environment of a child into account and take them into account when working with families. 6.2.1.2 He/She is able to conduct manageable conversational situations with parents and other related	6.3.1.1 He/She is able to counsel parents in development-related issues and creation of an environment supporting development combining different principles and methods of counselling. 6.3.1.2 He/She is able to record the special life situations of families, to	

upbringing in the family,
taking into account the
world in which people
live and the social
environment.
ICT-tools

- 6.1.1.3 He/She is able to design the acclimatisation period for small children in cooperation with the ECEC professionals and the parents or educational partners on the basis of concepts or models (e.g. the Berlin Model).
- 6.1.1.4 He/She is able to recognize warning signals for a possible risk to the welfare of the child and to act appropriately (according to national regulations) with the support of the educational team.
- 6.1.1.5 He/She is able to communicate in a respectful manner despite the challenging and unacceptable behavior of the parents.
- 6.1.2.1 He/She is able to implement complementary strategies for parts of the education afterwards consulting the team and in cooperation with the parents or educational partners.
- 6.1.2.2 He/She is able to use a child-follow-up-system according to national regulations.

- persons (e.g. small talk and casual conversations) methodically and participatively.
- 6.2.1.3 He/She is able to provide recommendations to the parents for supporting learning activities of the child at home.
- 6.2.1.4 He/She is able to inform parents about the objectives, content and organization of learning activities, obtain feedback from parents and value parents as experts for their child.
- 6.2.1.5 He/She is able to act in accordance with national legislation in the event of suspicion of harm to the welfare of the child.
- 6.2.1.6 He/She is able to cooperate in a respectful manner using appropriate communication strategies despite the challenging and unacceptable behavior of the parents.
- 6.2.2.1 He/She is able to design transitions on the basis of conceptual considerations for all those involved (child, parents, specialist).

- take them into account when working with families in order to support them in carrying out their educational tasks.
- 6.3.1.3 He/She is able to plan, propose and organize need-based recommendations of parent education and counselling together with other specialists, in order to support parents in carrying out their educational duties.
- 6.3.1.4 He/She is able to recognize his/her own professional limitations in supporting and advising parents and families and to refer to competent support.
- 6.3.1.5 He/She is able to act in accordance with national legal provisions in the event of suspicion of a risk to the welfare of the child and to plan, implement and evaluate a preventive protection concept for the institution.
- 6.3.1.6 He/She is able to advice in a respectful manner using appropriate communication strategies despite the challenging and unacceptable behavior of the parents.
- 6.3.2.1 He/She is able to reflect on the transition process of all those involved (child and parents) and to adapt and further develop strategies if necessary.

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COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT				
7. Understanding, assisting and performing with diversity Topics: - Learning environments - Diversity contexts - Singular educational needs - Gender equality - Equity and respect to human rights - Language evolution during early childhood - Models and methods to identify possible dysfunction	7.1.1 He/She is able to realize, define and respect cultural setting, values, differences and religious beliefs. 7.1.2 He/She is able to recognize, name and accept special educational needs of children. 7.1.1 He/She is able to recognize and name cultural settings and religious beliefs.	7.2.1 He/She is able to exchange concepts on diversity with experts and thus promote his/her own awareness of diversity (also in religious beliefs). 7.2.2 He/She is able to recognize and identify the individual developmental needs of a child and to carry out targeted support activities that challenge the child's developmental potential.	7.3.1 He/She is able to value cultural, religious, social and gender diversity and to implement diversity policies. 7.3.2 He/She is able to identify the individual developmental needs of each child and on this basis, with the support of the team, remove the barriers in the institution that may limit the development of each child.	7.4.1 He/She is able, to design, implement and evaluate a diversity concept for the institution (also in religious beliefs). 7.4.2 He/She is able to recognize and name special educational needs of children and cooperates with a support specialist for changing the conditions of learning environment, if necessary.	

- Models of right intervention
- Techniques to deal with situation in multicultural and multilingual contexts
- Different techniques of expression in oral and written language
- 7.1.1.2 He/She is able to see and accept the diversity, individuality and difference of all people as enrichment.
- 7.1.2.1 He/She is able to identify the special developmental needs of a child on the basis of observations.
- 7.1.2.2 He/She is able to respect individual educational needs on the basis of relevant legal regulations and recommendations relating to equality and diversity.
- 7.2.1.1 He/She is able to exchange scientific concepts and populist ideas on diversity with experts and to reflect critically on them herself/himself and thus promote his/her own awareness of diversity.
- 7.2.2.1 He/She is able to explain learning environments in diversity contexts according to the singular educational needs of children, gender equality, equity and respect to human rights to develop his/her own cultural understanding.
- 7.2.2.2 He/She is able to classify and support language evolution during early childhood by following general theories.

- 7.3.1.1 He/She is able to recognize and inference cultural, religious, social and institutional norms and rules as influencing factors on the experience and behavior of children.
- 7.3.1.2 He/She is able to manage cultural diversity to reduce the unequal conditions and to develop solution strategies for diversity-related conflicts in a participatory manner with all parties involved.
- 7.3.1.3 He/She is able to assess diversity-related behavior and values in groups and to draw pedagogical conclusions from them (e.g. counteract exclusion processes).
- 7.3.2.1 He/She is able to distinguish possible dysfunction and ensure the right intervention (e.g. dealing with situations for learning languages in multicultural and multilingual contexts).
- 7.3.2.2 He/She is able to analyse individual behavior patterns of children on the basis of relevant reference

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- 7.4.1.1 He/She is able to systematically observe joint learning of children in a heterogeneous group and to reflect with a critical and responsible attitude.
- 7.4.1.2 He/She is able to perceive children in their individuality and personality as subjects in the educational work and to support them in their expansion of competence.
- 7.4.1.3 He/She is able to assess diversity-related behavior patterns and values in groups, to draw pedagogical conclusions from them, to develop goals and to translate them into action.
- 7.4.2.1 He/She is able to design and regulate learning environments in diversity contexts attending to the singular educational needs of children, gender equality, equity and respect to human rights.

	sciences and draw conclusions for pedagogical work.	7.4.2.2 He/She is able to elaborate an individual development plan for children in consideration with their individuality and personality to promote inclusion in cooperation with other specialists if necessary.
		7.4.2.3 He/She is able to develop concepts for the promotion of equal opportunities and inclusion, taking into account the different preconditions, to critically examine their applicability and to further develop them in the dialogue between specialists.

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COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT					
8. Developing Institutional, Team related and Networking Processes	8.1.1 He/She is able to maintain relationships with potential network partners on defined sub-areas of	8.2.1 He/She is able to design network activities taking into account network processes.	8.3.1 He/She is able to plan and implement concepts for networking and to assess the opportunities and limits of			
Topics: - Knowing about organization - Models and techniques to get team related processes	his/her work. 8.1.2 He/She is be able to cooperate with the team to perform tasks related to his/her area of work.	8.2.2 He/She is able to actively and participatively shape team processes and develop his/her own role in the team.	multi-professional and interinstitutional cooperation. 8.3.2 He/She is able to use strategies for designing teamwork processes in the			

- Models and techniques to get networking processes
- Reflecting in terms of innovating
- Reflecting in terms of improving teaching work
- Models for improving quality in educational institutions
- Maintaining relationships according to holistic vision of Education (relationship with all different members of Community)
- Participating with a critical and responsible attitude (in economic, social and cultural issues)

- 8.1.1.1 He/She is able to cultivate relationships with potential network partners in a defined, manageable area.
- 8.1.2.1 He/She is able to clarify his/her area of work in the team, to develop ideas for further pedagogical work in this regard, to make appropriate arrangements in the team and to observe these.
- 8.1.2.2 He/She is able to identify and name goals, dialogue partners and multipliers as well as possible public relations instruments for child day care facilities included ICT.

- 8.2.1.1 He/She is able to identify the existing networking in the social environment and compare it with the needs of families.
- 8.2.1.2 He/She is able to participate in the implementation of networking activities on the basis of a needs analysis.
- 8.2.2.1 He/She is able to develop willingness for open learning processes and for learning from each other within the team and to assume co-responsibility for successful team processes.
- 8.2.2.2 He/She is able to analyse, evaluate and draw conclusions for her/himself the team processes, his/her own professional role and exchange information with other team members (e.g. by using ICT).
- 8.2.2.3 He/She is able to implement public relations measures within the team according to criteria (e.g. target-group-specific approach, logo with recognition effect also through the use of ICT).

- institution and to promote criteria-driven team development.
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- 8.3.1.1 He/She is able to coordinate cooperation goals with the network partners and integrate them into their own facilities.
- 8.3.1.2 He/She is able to assess and evaluate the effectiveness of socio-spatial cooperation and to further develop networking.
- 8.3.2.1 He/She is able to design, implement and reflect on different strategies for creating relationships in working groups.
- 8.3.2.2 He/She is able to analyse and evaluate team development processes, the roles in the team and the exchange of information between team members (e.g. through the use of ICT) and, if necessary, to organize support for the team.
- 8.3.2.3 He/She is able to develop, implement and evaluate concepts for public relations in social institutions.

All partners	TRAECE - Early Childhood Education and Care professionals with focus on children between 0 -6				
COMPETENCE AREAS	STEPS OF COMPETENCE DEVELOPMENT				
9 Administrative Tasks and	9.1.1 He/She is able, concerning the	9.2.1 He/She is able	9.2.5 He/She is	9.3.1 He/She is	9.3.5 He/She is
Management	national regulations in his/her area of	to carry out and	able to name the	able to instruct	able to justify and
	responsibility, to name and carry out	follow health and	mission statement	and review	implement
Topics:	and follow health and safety measures	safety measures,	of the institution	colleagues on	personal data of
- Supporting structures,	with a mentor.	concerning the	and to establish	health and	relevant new
- Financing and legal bases		national regulations	links between	safety measures	developments and
of socio-educational	9.1.2 He/She is able to exercise and	in his/her area of	socio-educational	to ensure	compliance with
institutions	follow rights and duties in his/her field of	responsibility.	action measures	compliance with	the regulations in
- Data protection	responsibility.		and the mission	the regulations.	the institution.
- Knowledge about quality		9.2.2 He/She is able	statement.		
assurance	9.1.3 He/She is able to carry out	to exercise and		9.3.2 He/She is	9.3.6 He/She is
- Knowledge about	administrative tasks within a	implement his/her	9.2.6 He/She is	able to exercise,	able to evaluate
organization	manageable framework.	rights and duties as	able to cooperate in	implement and	and further
 Knowledge about the 		an employee in	the quality	evaluate his/her	develop the
work field	9.1.4 He/She is able to follow national	socio-educational	development of	rights and duties	implementation of
	regulations of personal data.	institutions on	educational and	as an employee	the institution's
Topics of quality		his/her own	care concepts	in	mission statement
management	9.1.5 He/She is able to name and	responsibility.	within the team.	socio-educationa	in cooperation
- Concept development,	explain the mission statement of the			I institutions on	with the team.
education-, training- and	institution.	9.2.3 He/She is able	9.2.7 He/She is	his/her own	
support concepts		to construct complex	able to participate	responsibility	9.3.7 He/She is
 Organizational models, 	9.1.6 He/She is able to name basic	administrative work	and organize the	and to work for	able to participate
organi z ational	target areas and work steps of quality	(e.g. by using digital	planning of basic	the interests of	in the
development, quality	development.	media).	organizational	his/her	development of
management			processes, (e.g. by	professional	educational
		9.2.4 He/She is able	using ICT-tools)	group.	training and care
		to utilize personal			concepts in the
	9.1.1.1 He/She is able, concerning the	data and to inform		9.3.3 He/She is	team and in the
	national regulations in his/her area of	her/himself about		able to	institution and to
	responsibility to follow health and	new developments	9.2.5.1 He/She is	implement	apply quality
	occupational safety measures and	in this regard.	able to recognize	complex	development
			his/her own	administrative	concepts (e.g.

accident prevention measures upon		pedagogical	tasks using	consideration of
instruction.		attitude and to	digital media and	needs and status
	9.2.1.1 He/She is	reflect on it on the	evaluate their	analysis).
9.1.2.2 He/She is able to exercise and	able to follow health	basis of the	effectiveness.	
follow rights and duties in his/her field of	and occupational	institution's mission		9.3.8 He/She is
responsibility in a responsible manner	safety measures and	statement.		able to cooperate,
or, if necessary, to make arrangements	accident prevention		9.3.4 He/She is	discuss and
in this regard, and to name framework	measures,	9.2.6.1 He/She is	able to	develop essential
conditions which promote or inhibit the	concerning the	able to analyse and	exchange ideas	criteria for the
exercise of rights and duties.	national regulations	evaluate early	about different	planning of
	in his/her area of	childhood	educational and	processes and
9.1.3.1 He/She is able to carry out	responsibility.	education and care	care concepts	organizational
administrative tasks independently		concepts on the	within the team	procedures.
within a manageable framework (e.g.	9.2.2.1 He/She is	basis of quality	and to	
the independent keeping of children's	able to exercise and	criteria.	participate	9.3.9 He/She is
absence and attendance lists).	implement his/her		actively and	able to analyse
	rights and duties as	9.2.7.1 He/She is	purposefully in	and assess
9.1.4.1 He/She is able to name and	an employee in	able to participate	the further	changes in the
follow national regulations of personal	socio-educational	and organize the	development of	legal, financial
data in his/her area of responsibility in	institutions on	planning of basic	the pedagogical	and social
accordance with the provisions of data	his/her own	organizational	concept on the	framework
protection law (e.g. observance of	responsibility and	processes (by	basis of quality	conditions.
confidentiality).	develop targeted	using ICT-tools).	criteria.	
	educational educational			
9.1.5.1 He/She is able to name and	activities.	9.2.8.1 He/She is		-
explain the mission statement of the		able to select	-	
institution and to explain the importance	9.2.3.1 He/She is	procedures of		9.3.5.1 He/She is
of mission statements in quality	able to construct	self-external	9.3.1.1 He/She	able to justify
management.	complex	evaluation	is able to instruct	personal data in
	administrative work	(including peer	and review	accordance with
9.1.6.1	using digital media	evaluation) in a	colleagues on	the data_
He/She is able to name basic target	(e.g. educational	targeted manner	health and	protection
areas of quality development (e.g.	documentation,	and apply them	occupational	provisions and to
transparency of services, effectiveness)	development	appropriately.	safety measures	ensure the
and assign quality-enhancing measures	reports).		and accident	implementation of
to the work steps of the quality cycle			prevention to	relevant new
(plan, do, check, act).			ensure	developments and

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9.2.4.1 He/She is	compliance with	compliance with
able to utilize	the regulations.	the regulations in
personal data in		the institution.
accordance with the	9.3.2.1 He/She	
regulations of data	is able to	9.3.6.1 He/She is
protection law and to	exercise,	able to evaluate
inform her/himself	implement and	<mark>the</mark>
independently about	evaluate his/her	implementation of
new developments	rights and duties	the institution's
in this regard and	as an employee	mission statement
then to act	i <mark>n</mark>	and, if necessary,
accordingly.	socio-educationa	further develop
	I institutions on	the institution's
	his/her own	mission statement
	responsibility to	together with the
	implement them	team.
	in targeted	
	pedagogical	9.3.7.1 He/She is
	activities and to	able to cooperate,
	promote his/her	discuss and
	professional	develop different
	interests.	ideas of
		educational
	9.3.3.1 He/She	training and care
	is able to	concepts in the
	implement	team and in the
	complex	institution and to
	administrative	apply quality
	tasks (e.g.	development
	statistics on a	concepts (e.g.
	basis of	consideration of
	pedagogical and	needs and status
	economical	analysis).
	processes) using	
	digital media and	9.3.8.1 He/She is
	evaluate their	able to develop
	effectiveness.	quality criteria for
	Chechive head.	quality criteria for

		pedagogical and organizational processes in a team and to check the effectiveness and sustainability of the implementation of quality criteria. 9.3.9.1 He/She is able to analyse and assess changes in the legal, financial and social framework conditions and to consider them as the basis for conceptual decisions in the socio-educational institution.
		9.3.10.1 He/She is able to select evaluation procedures in line with requirements and to plan and implement the use of methods and instruments (also through the use of ICT tools) in a theoretically

		founded manner in the team.